



Lushang Life Services Co., Ltd.

魯商生活服務股份有限公司

(A joint stock company incorporated in the People's Republic of China with limited liability)

(Stock Code: 2376)

PROXY FORM FOR THE 2025 THIRD EXTRAORDINARY GENERAL MEETING TO BE HELD ON 30 OCTOBER 2025

Number of shares to which this form of proxy relates ^(Note 1)	Domestic Shares
	H Shares

I/We ^(Note 2) _____ (name)
of _____ (address)
being the registered shareholders(s) of _____ domestic shares/H shares ^(Note 3)
in the issued share capital of Lushang Life Services Co., Ltd. (the “Company”), hereby appoint the chairman of the meeting ^(Note 4)
or _____ (name)
of _____ (address)

as my/our proxy(ies) to attend and vote for me/us and on my/our behalf at the 2025 third extraordinary general meeting of the Company (or any adjournment thereof) to be convened and held at 38th Floor, Block 5, Lushang Guo’ao City, No. 9777 Jingshi Road, Lixia District, Jinan, Shandong, the PRC on Thursday, 30 October 2025 at 10:00 a.m. (the “EGM”) and to vote at such meeting (or at any adjournment thereof) in respect of the resolution as hereunder indicated or, if no such indication is given, as my/our proxy(ies) think fit. Unless the context otherwise requires, capitalised terms used herein shall have the same meanings as those defined in the circular of the Company dated 10 October 2025 (the “Circular”).

ORDINARY RESOLUTION ^(Note 5)		FOR ^(Note 6)	AGAINST ^(Note 6)
1.	(a) the supplemental agreement dated 25 September 2025 to the 2023 Property Management and Related Services Master Agreement (as defined in the circular of the Company dated 25 September 2025) (the “Supplemental PMRS Master Agreement”) in relation to the revision of annual caps of the transactions contemplated under the Supplemental PMRS Master Agreement, and the transactions contemplated thereunder, be and are hereby approved, confirmed and ratified; (b) the proposed revised annual caps with reference to the transaction under the Supplemental PMRS Master Agreement be and are hereby approved, confirmed and ratified; and (c) any one or more Directors (or any person authorised by them) be and is/are hereby authorised to prepare, sign, execute and deliver all such other documents, instruments and agreements for and on behalf of the Company and to do all such other or further acts and things considered necessary, appropriate, expedient or desirable by such Director(s) (or any person authorised by them) to implement and/or give effect to the Supplemental PMRS Master Agreement and the transactions contemplated thereunder (including the proposed revised annual caps therefor) in the interests of the Company.		
2.	(a) the property management and related services master agreement dated 25 September 2025 (the “2025 Property Management and Related Services Master Agreement”) in relation to the proposed renewal of annual caps of the transactions contemplated under the 2025 Property Management and Related Services Master Agreement, and the transactions contemplated thereunder, be and are hereby approved, confirmed and ratified; (b) the proposed annual caps with reference to the transaction under the 2025 Property Management and Related Services Master Agreement be and are hereby approved, confirmed and ratified; and (c) any one or more Directors (or any person authorised by them) be and is/are hereby authorised to prepare, sign, execute and deliver all such other documents, instruments and agreements for and on behalf of the Company and to do all such other or further acts and things considered necessary, appropriate, expedient or desirable by such Director(s) (or any person authorised by them) to implement and/or give effect to the 2025 Property Management and Related Services Master Agreement and the transactions contemplated thereunder (including the proposed annual caps therefor), in the interests of the Company.		

ORDINARY RESOLUTION ^(Note 5)		FOR ^(Note 6)	AGAINST ^(Note 6)
3.	(a) the design services master agreement dated 25 September 2025 (the “2025 Design Services Master Agreement”) in relation to the proposed renewal of annual caps of the transactions contemplated under the 2025 Design Services Master Agreement, and the transactions contemplated thereunder, be and are hereby approved, confirmed and ratified; (b) the proposed annual caps with reference to the transaction under the 2025 Design Services Master Agreement be and are hereby approved, confirmed and ratified; and (c) any one or more Directors (or any person authorised by them) be and is/are hereby authorised to prepare, sign, execute and deliver all such other documents, instruments and agreements for and on behalf of the Company and to do all such other or further acts and things considered necessary, appropriate, expedient or desirable by such Director(s) (or any person authorised by them) to implement and/or give effect to the 2025 Design Services Master Agreement and the transactions contemplated thereunder (including the proposed annual caps therefor), in the interests of the Company.		
4.	(a) the deposit services master agreement dated 25 September 2025 entered into between Shandong Commercial Group Finance Co., Ltd. and the Company (the “2025 Deposit Services Master Agreement”) in relation to the proposed renewal of annual caps of the transactions contemplated under the 2025 Deposit Services Master Agreement, and the transactions contemplated thereunder, be and are hereby approved, confirmed and ratified; (b) the proposed annual caps with reference to the transaction under the 2025 Deposit Services Master Agreement be and are hereby approved, confirmed and ratified; and (c) any one or more Directors (or any person authorised by them) be and is/are hereby authorised to prepare, sign, execute and deliver all such other documents, instruments and agreements for and on behalf of the Company and to do all such other or further acts and things considered necessary, appropriate, expedient or desirable by such Director(s) (or any person authorised by them) to implement and/or give effect to the 2025 Deposit Services Master Agreement and the transactions contemplated thereunder (including the proposed annual caps therefor), in the interests of the Company.		

* For the full text of the proposed resolution, please refer to the notice of extraordinary general meeting as contained in the Company’s circular dated 10 October 2025.

Date: _____ 2025

Signature ^(Note 6): _____

Notes:

- Please delete as appropriate and insert the number of shares of the Company registered in your name(s) to which this form of proxy relates. If a number is inserted, this form of proxy will be deemed to relate only to those shares. If no number is inserted, this form of proxy will be deemed to relate to all the shares of the Company registered in your name(s). If more than one proxy is appointed, the number of shares in respect of which each such proxy so appointed must be specified.
- Full name(s) and address(es) to be inserted in **BLOCK CAPITALS**. The names of all joint registered Shareholders should be stated.
- Please insert the number of shares registered in your name(s) and delete as appropriate.
- If any proxy other than the chairman of the EGM is preferred, please strike out the words “the chairman of the meeting” and insert the name and address of the proxy desired in the space provided. Any Shareholder entitled to attend and vote at the EGM is entitled to appoint a proxy or more than one proxy to attend the meeting and vote on his/her behalf. A proxy need not be a Shareholder. Every Shareholder present in person or by proxy shall be entitled to one vote for each Share held by him/her.
- An ordinary resolution shall be passed by more than half of the votes represented by the Shareholders (including proxies) with voting rights attending the EGM. A special resolution shall be passed by more than two-thirds of the votes held by the Shareholders (including proxies) with voting rights attending the EGM.
- IMPORTANT: IF YOU WISH TO VOTE FOR A RESOLUTION, PLEASE PUT A TICK (“✓”) IN THE BOX MARKED “FOR”. IF YOU WISH TO VOTE AGAINST A RESOLUTION, PLEASE PUT A TICK (“✓”) IN THE BOX MARKED “AGAINST”.** If no direction is given, your proxy may vote or abstain at his/her discretion. Your proxy will also be entitled to vote at his/her discretion on any resolution properly put to the EGM other than those referred to in the notice convening the EGM.
- This form of proxy must be signed by you or your attorney duly authorized in writing, or in the case of a corporation, must be either under its common seal or under the hand of a director or attorney duly authorized to sign the same. Any alteration made to this form of proxy must be initialled by the person who signs it.
- Any abstention vote or waiver of voting shall be deemed as “abstain”. Blank, wrong, illegible or uncast votes shall be deemed as the voters’ waiver of their voting rights, and the voting results representing the shares held by such voters shall be counted as “abstain”. The abstention vote shall be regarded as valid votes when the Company counts the votes in respect of the relevant matter.
- In case of joint holders, the vote of the senior who tenders a vote, whether in person or by proxy, will be accepted to the exclusion of votes of the other joint holder(s) and for this purpose seniority will be determined by the order in which the names stand in the register of members of the Company.
- To be valid, this form of proxy, together with the power of attorney or other authority (if any) under which it is signed, or a notarially certified copy thereof, must be delivered to the Company’s H Share Registrar, Tricor Investor Services Limited at 17/F, Far East Finance Centre, 16 Harcourt Road, Hong Kong (for H Shareholders) or the registered office of the Company at Room 202, Block 2, Lushang Guo’ao City, No. 9777 Jingshi Road, Lixia District, Jinan, Shandong, the PRC (for domestic Shareholders) not later than 24 hours before the scheduled time for holding of the EGM or any adjournment thereof (as the case may be).
- Completion and return of the form of proxy will not preclude you from attending and voting at the EGM or any adjourned meeting thereof if you so wish. If you attend and vote at the EGM in person, the authority of your proxy will be deemed revoked.
- For the purpose of determining the Shareholders who are entitled to attend and vote at the EGM, the register of members of the Company will be closed from Friday, 24 October 2025 to Thursday, 30 October 2025, both days inclusive. In order to qualify for attending and voting at the EGM, all transfer documents together with the relevant share certificates must be lodged for registration the Company’s H share registrar, Tricor Investor Services Limited at 17/F, Far East Finance Centre, 16 Harcourt Road, Hong Kong (for H Shareholders), or to the registered office of the Company at Room 202, Block 2 Lushang Guo’ao City No. 9777 Jingshi Road Lixia District, Jinan, Shandong, the PRC (for domestic Shareholders) not later than 4:30 p.m. (Hong Kong time) on Thursday, 23 October 2025.